

# Osborne Clarke's 2022 Future of Financial Services week



The future of advice and AI in financial services

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# Speaking with you today



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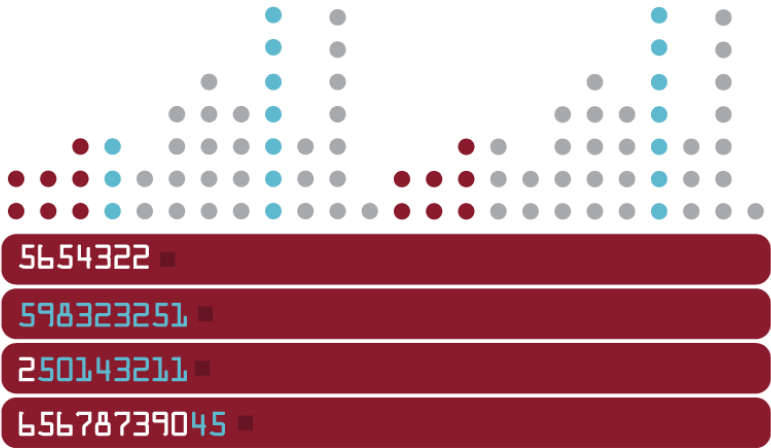
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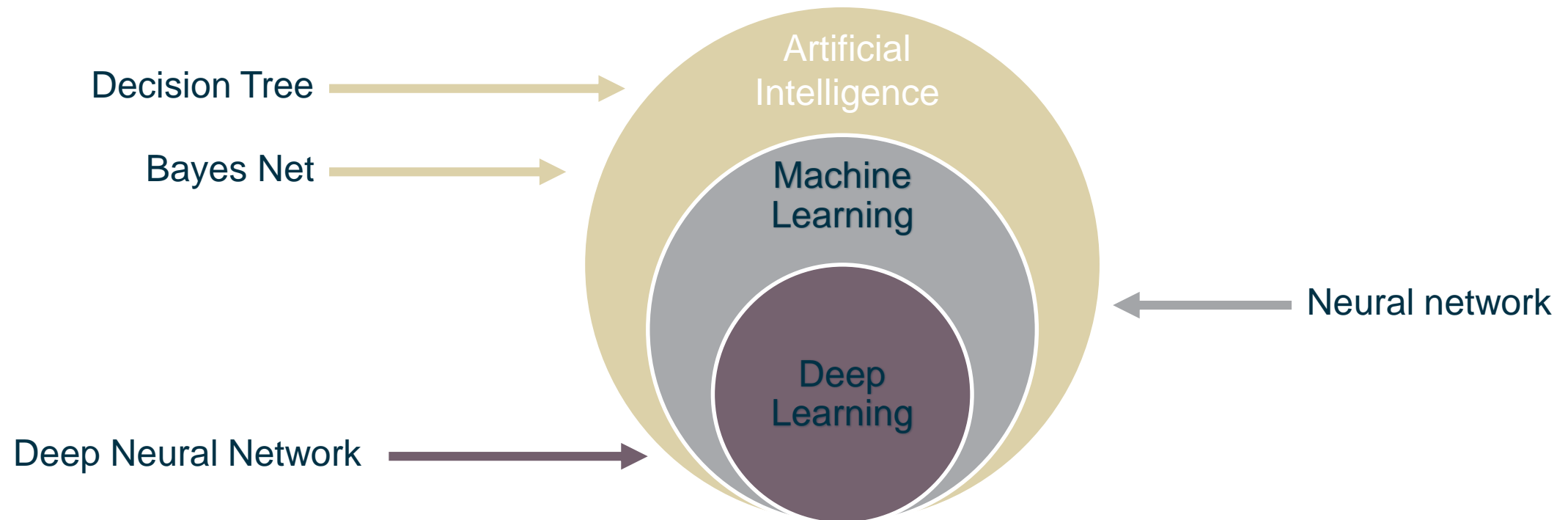
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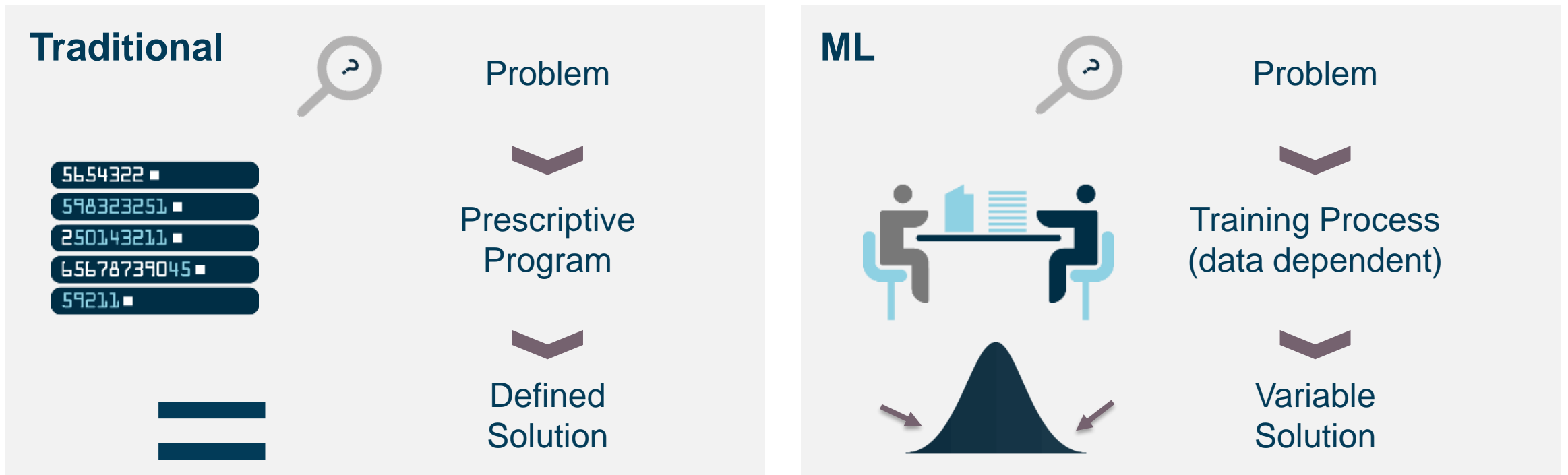
# AI and Machine Learning

What is the difference between AI, ML and Deep Learning?



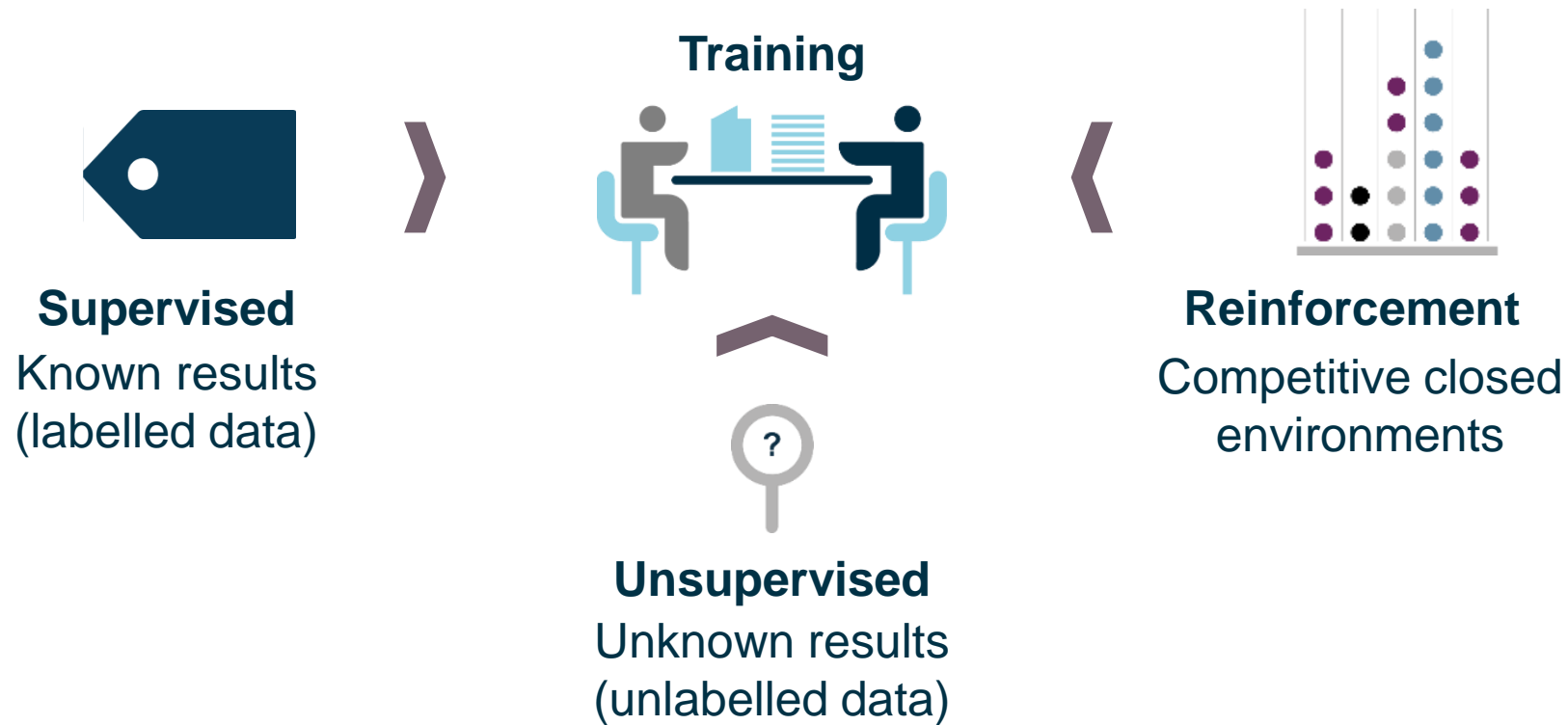
# Machine Learning

What makes the technology different?



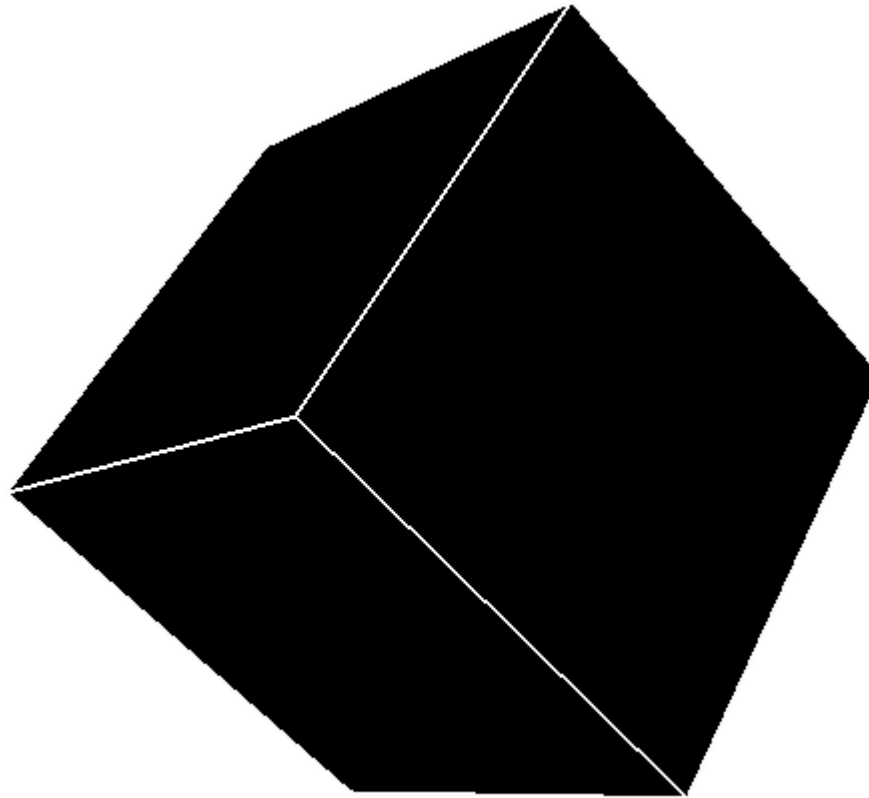
# Machine Learning

What makes the technology different?



# Machine Learning

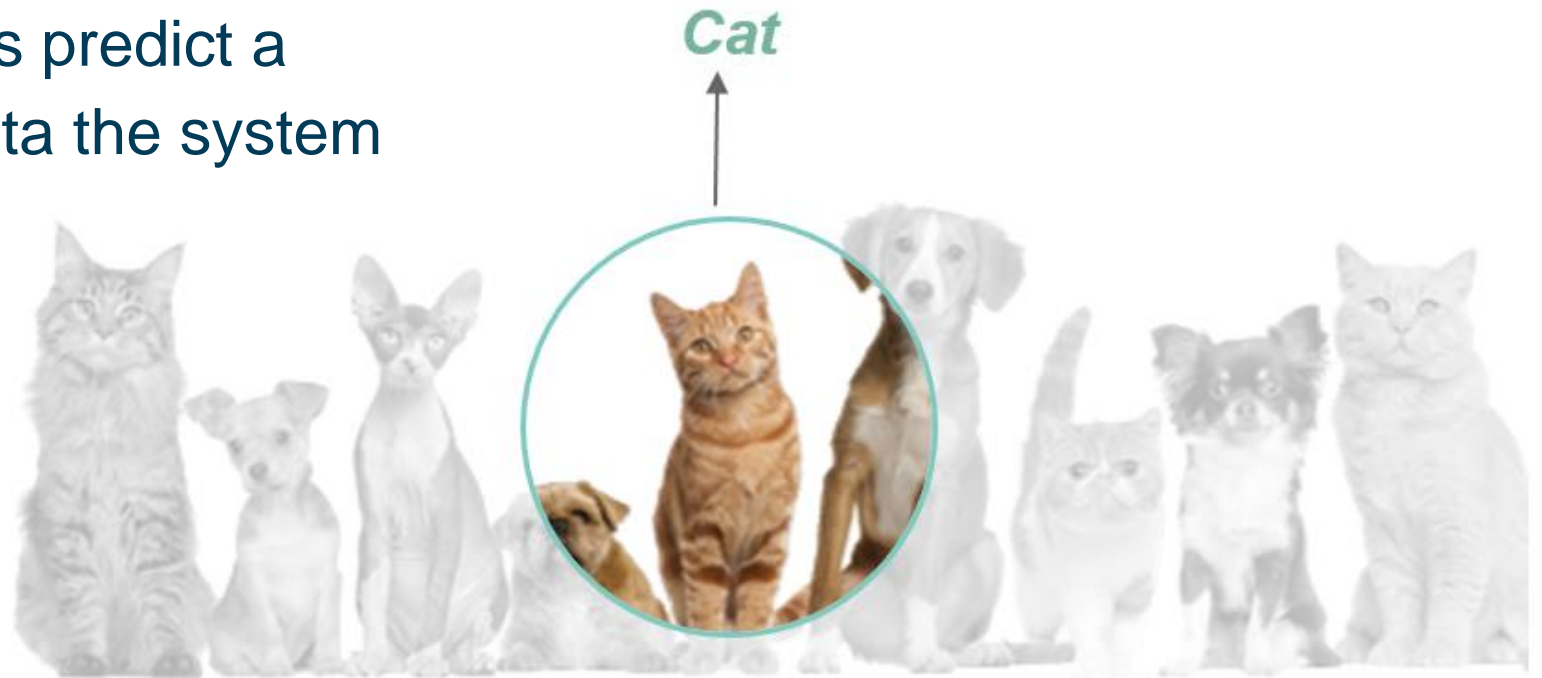
What makes the technology different?



# Machine Learning – What's it good at?

## Classification

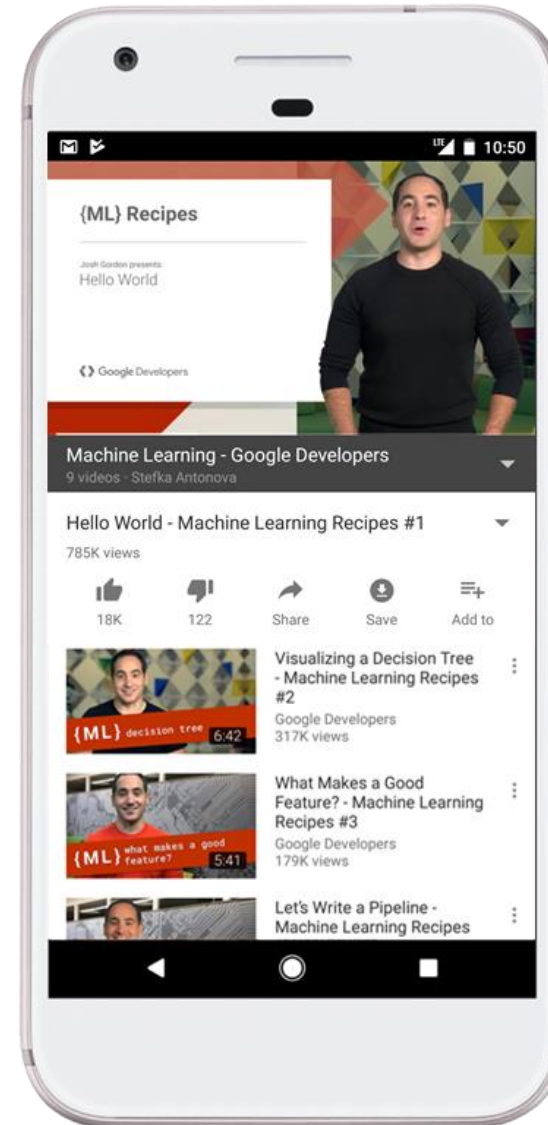
Machine learning helps us predict a category based on the data the system has been trained on.



# Machine Learning – What's it good at?

## Prediction

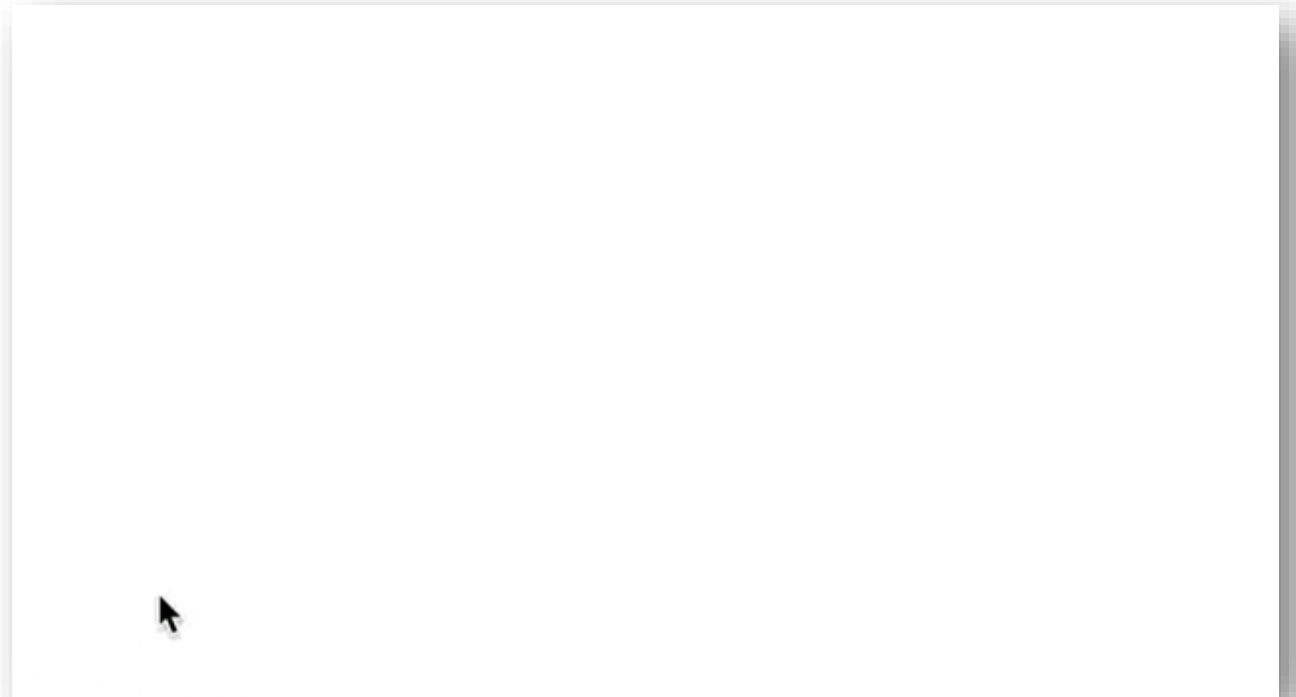
ML can help us predict outcomes, or actions, as with YouTube's Watch Next.



# Machine Learning – What's it good at?

## Generation

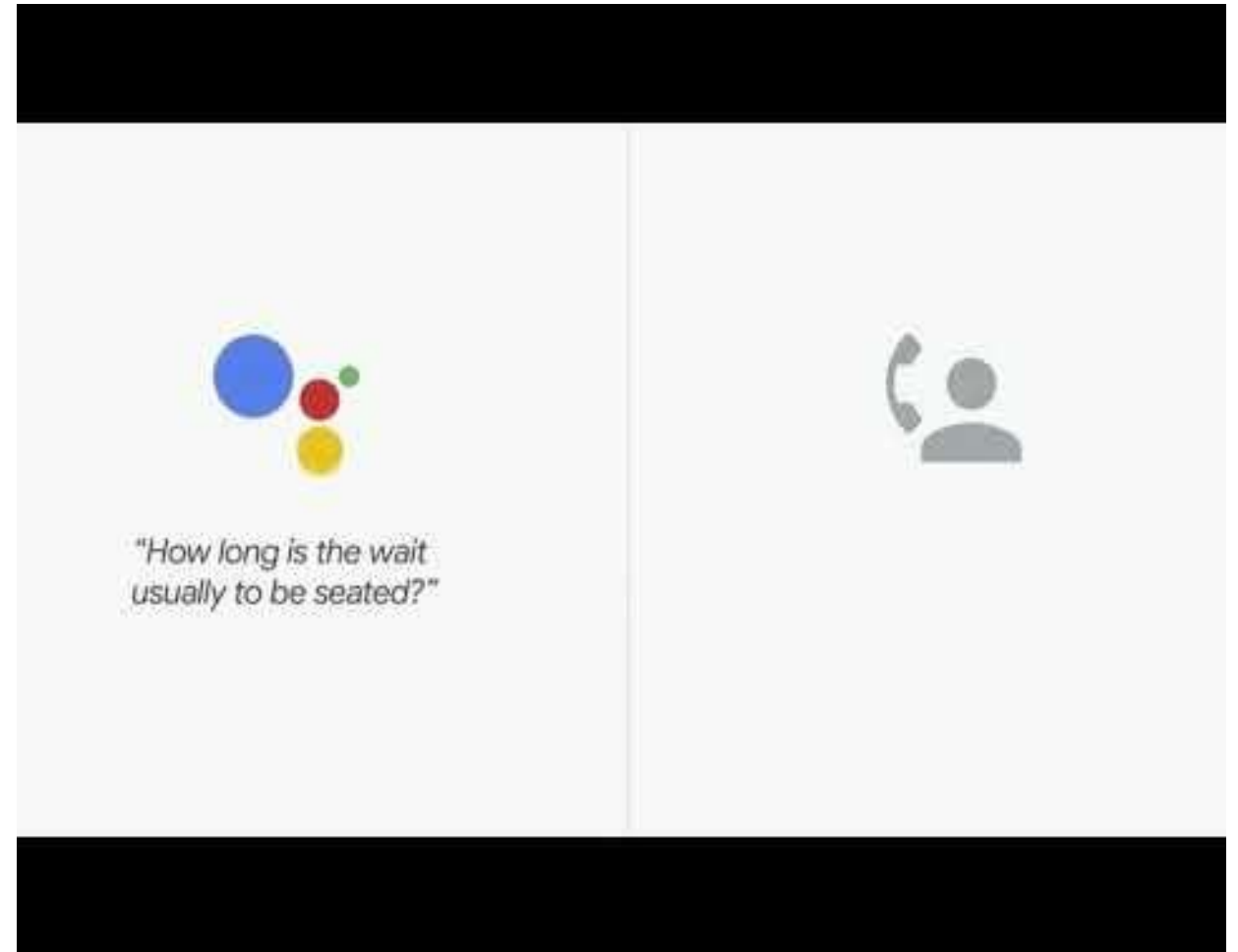
Machine learning can help us  
create entirely new outputs.



# Machine Learning – What's it good at?

## Understanding

Machine learning is key to making computers comprehend speech and language.



# Regulated advice

## What is advice?

- A recommendation of what the customer should do, e.g. to buy or sell a particular investment
- Personal to the customer
- Based on their specific circumstances and financial objectives
- Only authorised firms can provide this kind of advice

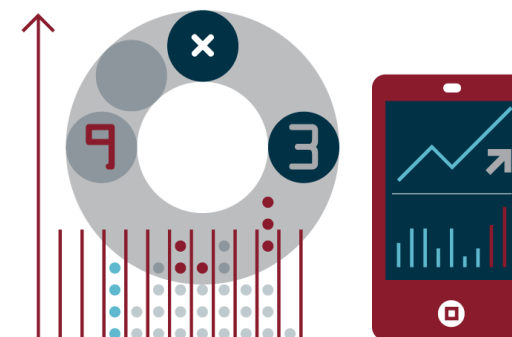
The advice gap

Advice models

The promise of AI

# The advice gap

- The average advised customer has over £150,000 of assets under advice
- Of UK adults with £10,000+ of investible assets:
  - **54%** (around **8.4 million people**) did not receive any formal support to help them make investment decisions over the 12 months to December 2020
  - **37%** did not have any investments at all and were holding their assets entirely in cash
  - A further **18%** were holding more than 75% of their investible assets in cash



*"Many consumers do not seek, or receive, the sort of help with their finances that would equip them to make better investment decisions"*

FCA, Evaluation of the impact of the Retail Distribution Review and the Financial Advice Market Review, December 2020

# Advice models

- Traditional, holistic advice
- The fully automated future / hybrid models / tools to bring efficiencies
- Information and guidance / advice
- Established players / new entrants to the market
- Standalone advice / link to other services



# The promise of AI



Low cost

Reduce  
mis-selling

Audit trail

Fast and  
convenient

Free from  
bias

# The regulator's historic approach

Financial Advice  
Market Review

The Advice Unit

# Financial Advice Market Review (FAMR)

- Launched in August 2015 – jointly led by HM Treasury and the FCA
- Explored steps government, industry and regulators could take towards a market that provides affordable, accessible financial advice / guidance to everyone
- Final report published 14 March 2016
- Included recommendations aimed at:
  - providing affordable advice to consumers
  - increasing the accessibility of advice



*"While many consumers will continue to seek face-to-face advice, technology-based models are poised for growth. FAMR wants to support the development of mass market automated advice models that have the potential to bridge the advice gap"*

HM Treasury, Financial Advice Market Review,  
March 2016

# The Advice Unit

## FAMR Recommendation 9

The FCA should build on the success of Project Innovate and establish an Advice Unit to help firms develop their automated advice models

- Provides regulatory feedback and support to firms developing automated models to deliver lower cost advice and guidance to consumers
- Aims to reduce the level of regulatory uncertainty
- June 2017: expansion to mortgage, general insurance and debt sectors
- Plus to firms not intending to seek authorisation



# Taking stock: not there yet?

Demand-side barriers

Supply-side barriers

Accelerants of change

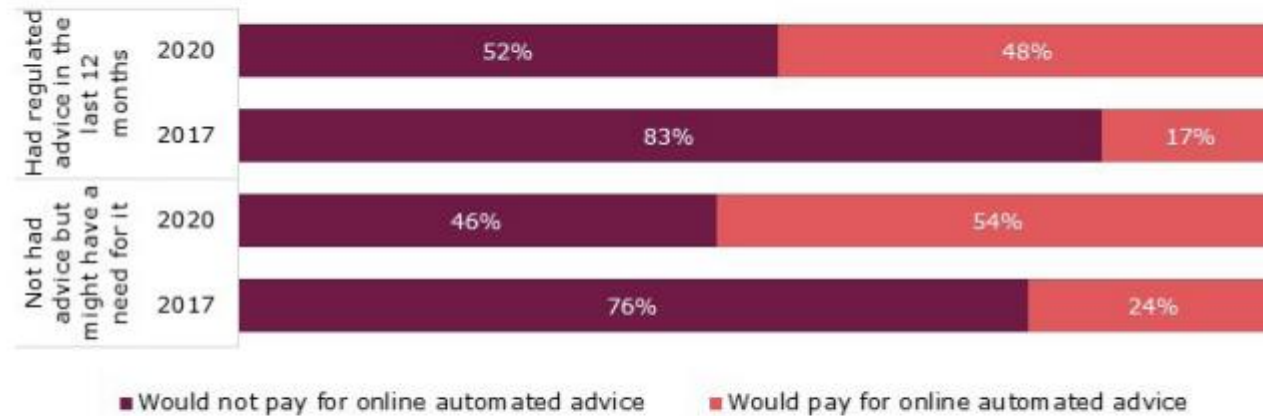
# Demand-side barriers

- Robo-refusers
- Willingness to pay
- Wariness about using unfamiliar brands
- Basic trust in financial institutions
- The human touch
- Generational differences



# Demand-side barriers

**Figure 3.3: proportion who would not be willing to pay for automated online investment advice in the foreseeable future**



Source: Financial Lives Survey

Base: All UK adults who have received regulated advice in the last 12 months, but not from an automated advice provider (2017: 652 / 2020: 1,328; All UK adults who have not had advice but might have a need for it (2017: 1,213 / 2020: 2,009)

*FCA, Evaluation of the impact of the Retail Distribution Review and the Financial Advice Market Review, December 2020*

# Supply-side barriers

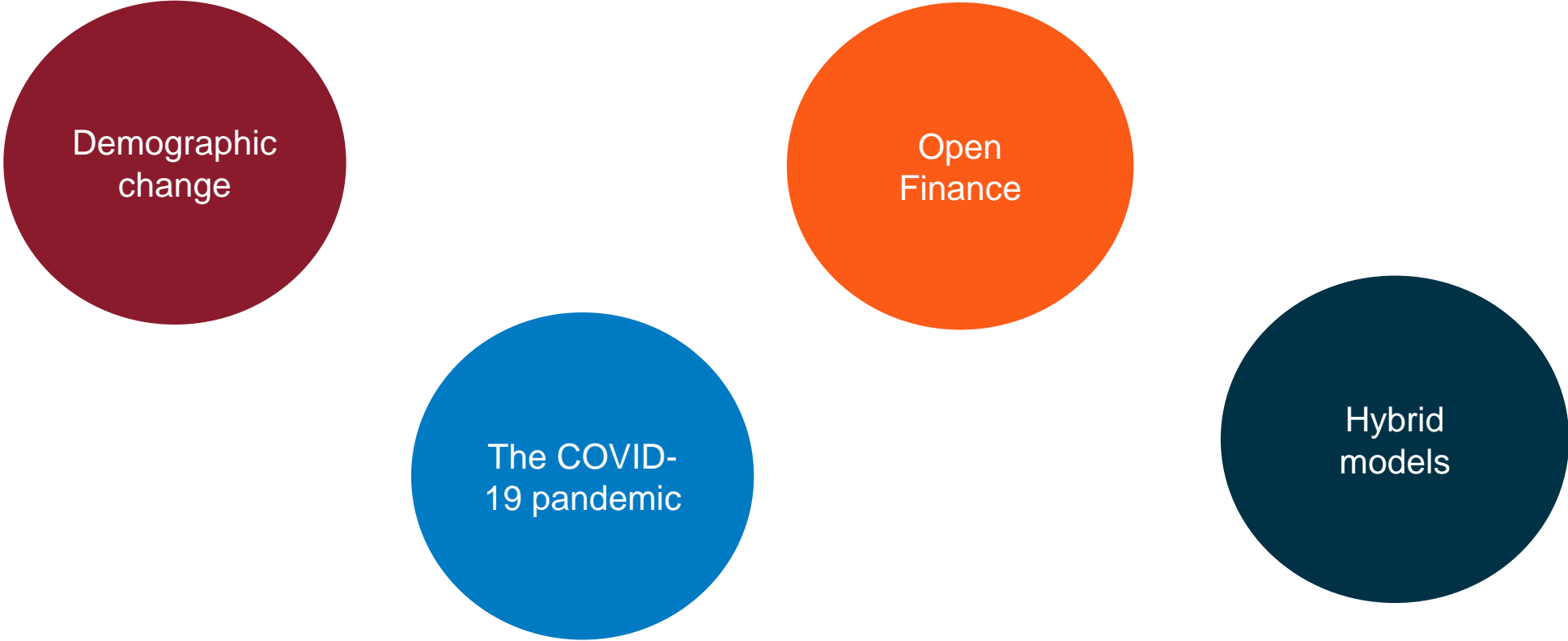
- Technological development
- Lack of competitive pressure
- Profitability
- Regulatory framework



*"Advice firms appear to face little competitive pressure to innovate and offer new, more affordable services, or to try to attract less wealthy consumers. Competition does not appear to be operating effectively in the interests of consumers"*

FCA, Evaluation of the impact of the Retail Distribution Review and the Financial Advice Market Review, December 2020

# Accelerants of change



Demographic  
change

The COVID-  
19 pandemic

Open  
Finance

Hybrid  
models

# Looking ahead: regulatory pressure points

The technology-neutral  
approach

Governance and  
accountability

The customer  
relationship

Operational resilience

# The technology-neutral approach

*"the position of AI under the existing regulations should be considered further... There should be specific guidance about the application of the PRA and FCA rules. There is a lack of clarity over how the existing rules should be applied in the context of AI"*

Kalifa Review of UK Fintech, 26 February 2021

- No separate regime
- Flexibility for the regulator
- Regulatory risk and innovation
- The consumer protection objective



# Governance and accountability

- Senior Manager responsibility (SMCR)
- Appropriate oversight
- Management information (MI)
- Risks specific to AI advice



# The customer relationship

- "Explainability" and customer understanding
- Service disclosures and financial promotions
- Vulnerable customers
- Information-gathering for suitability assessments

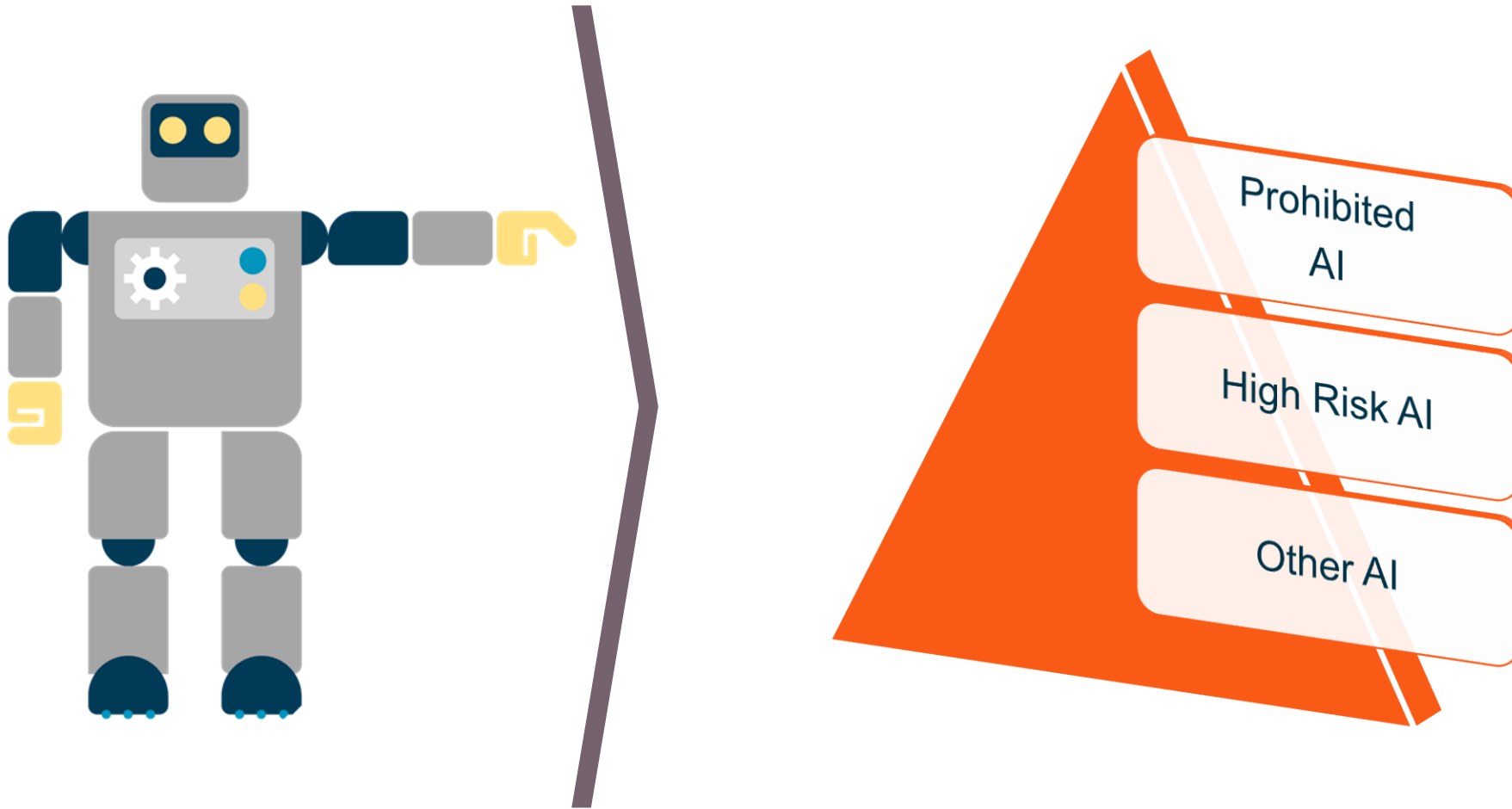


# Operational resilience

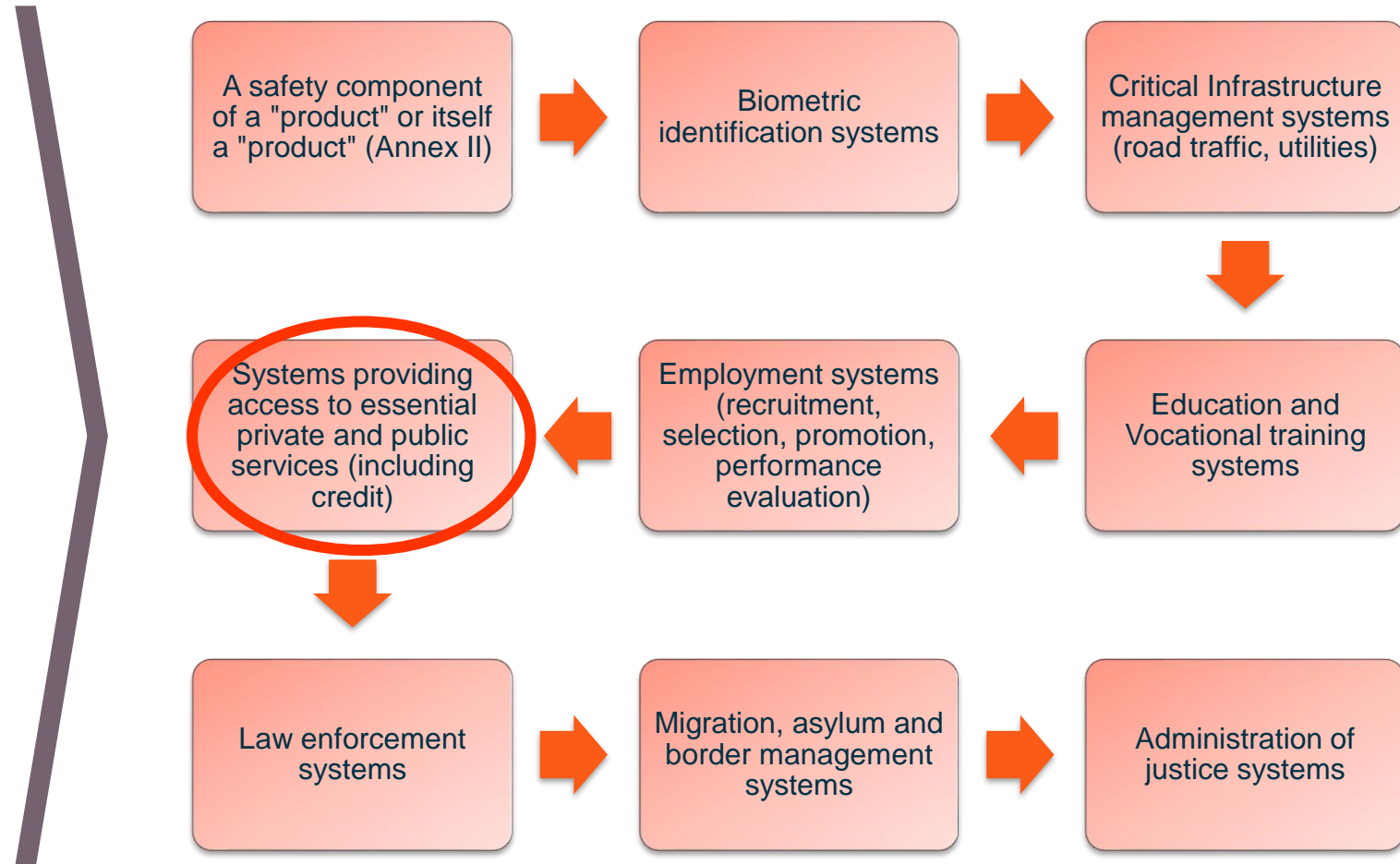
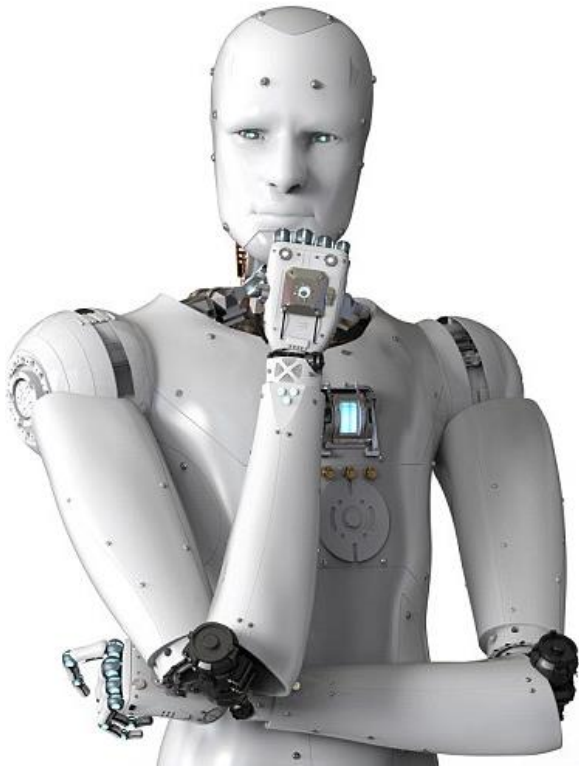
- Outsourcing and third-party dependency
- Business continuity
- Cyber-security



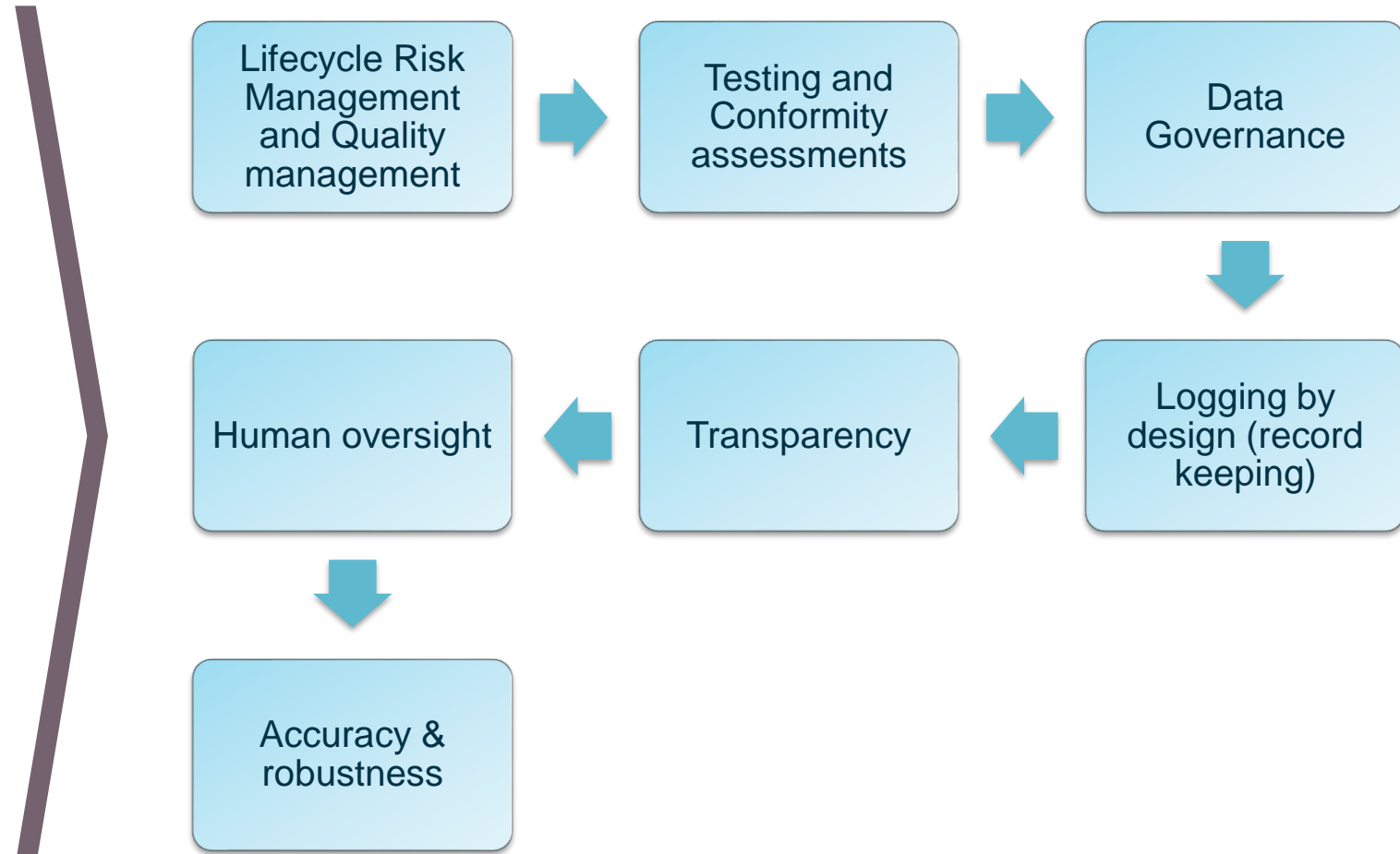
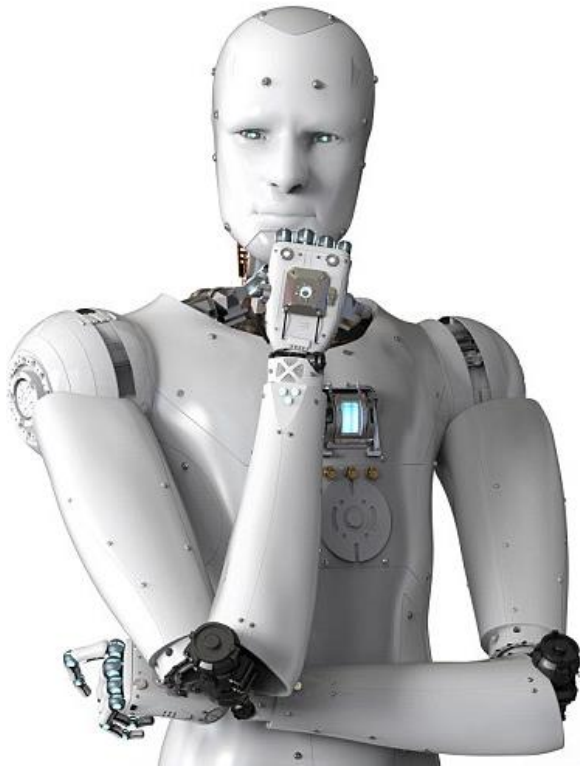
# Looking ahead: The EU AI Regulation



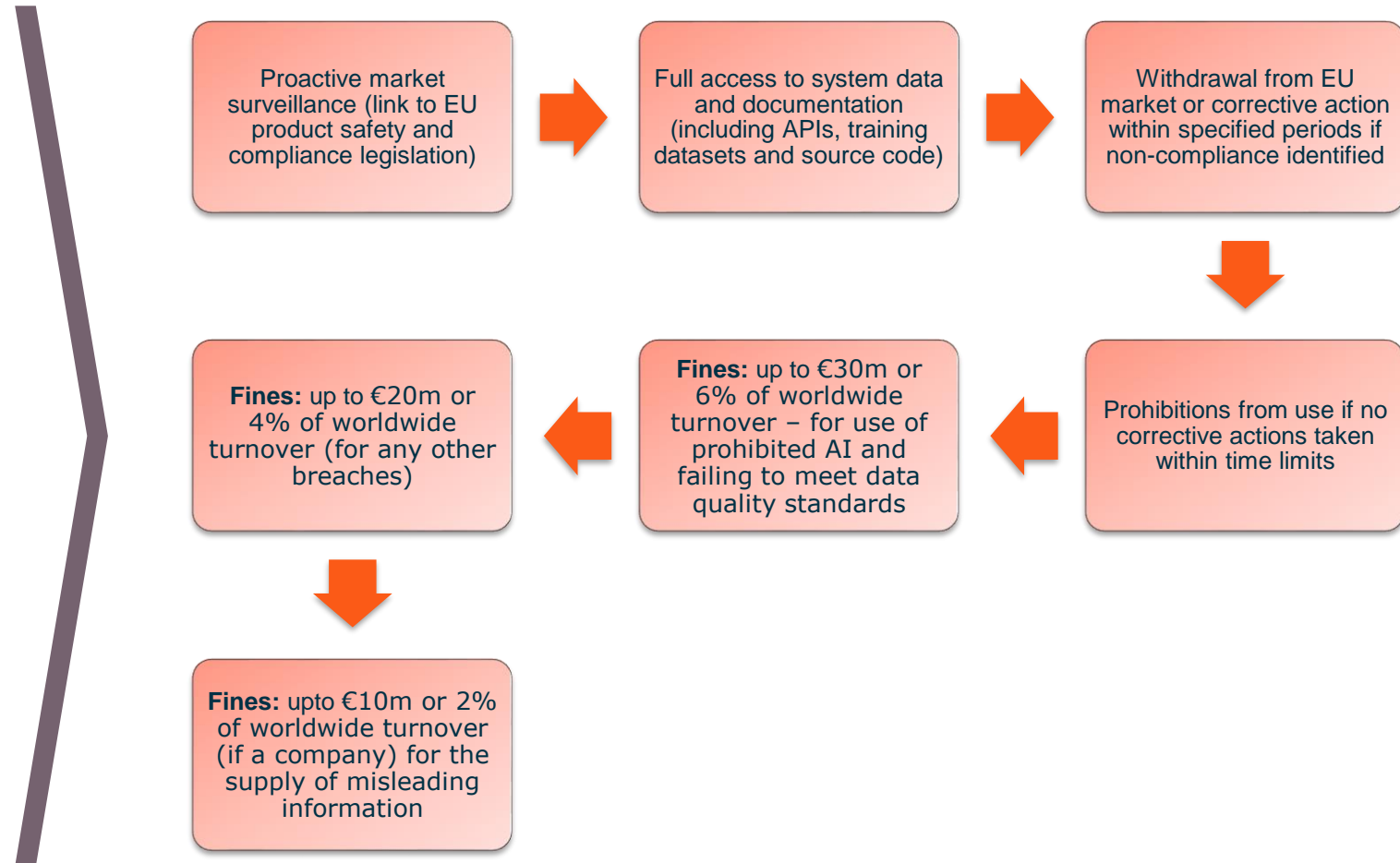
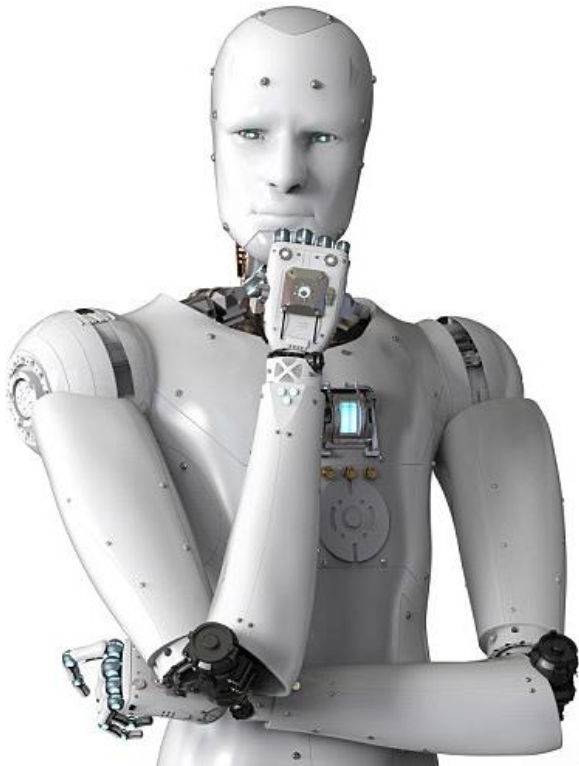
# High Risk AI - Categories



# High Risk AI – Compliance (Providers)



# Enforcement & Penalties



# Any questions?



# About Osborne Clarke

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Spain: Barcelona, Madrid, Zaragoza

Sweden: Stockholm

UK: Bristol, London, Reading

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working with

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in

# 25

international locations\*

advising across

# 8

core sectors

with

# 1

client-centred approach